

Vroom Reports Strong Third Quarter 2021 Results

November 9, 2021

Vroom Delivers Record Ecommerce Units and Gross Profit

Ecommerce Unit Sales Up 123% YoY

Ecommerce Gross Profit Up 161% YoY

NEW YORK--(BUSINESS WIRE)--Nov. 9, 2021-- Vroom, Inc. (Nasdaq:VRM), a leading ecommerce platform for buying and selling used vehicles, today announced financial results for the third quarter ended September 30, 2021 ("Q3 2021").

HIGHLIGHTS OF THIRD QUARTER 2021

- 19,683 ecommerce units sold, up 123% YoY
- Ecommerce revenue of \$701.7 million, up 216% YoY
- Ecommerce gross profit of \$50.4 million, up 161% YoY
- Vroom enters into definitive agreement to acquire United Auto Credit Corporation ("UACC")
- Vroom appoints new Chief Financial Officer

Paul Hennessy, Chief Executive Officer of Vroom, commented:

"Vroom had yet another strong quarter that continued the momentum that has been building all year. By executing well across our organization, we delivered triple digit year-over-year growth in both ecommerce units and gross profit, as well as improvement in unit economics. We also continued to optimize our mix of inventory sources throughout the quarter, with approximately 81% of our retail inventory sold sourced from consumers, enabling us to scale our inventory while maintaining strong unit economics. Looking ahead, we intend to continue to focus on strong execution and maintain the momentum in our business to drive continued growth in unit sales and on improving unit economics. We also are excited to move forward with our acquisition of United Auto Credit Corporation, which will accelerate our strategic objective to establish a captive financing arm."

THIRD QUARTER 2021 FINANCIAL DISCUSSION

All financial comparisons are on a year-over-year basis unless otherwise noted.

Ecommerce Results

	1	Three Mor Septen							Nine Mont Septem					
	_						%							%
	_	2021		2020	_	Change	Change		2021	_	2020		Change	Change
	(i	in thousai u	nds nit	s, except					(in thousan un		except			
	d	ata and av	/era	age days				da	ata and ave	rag	e days to			
		to s	ale	e)					sal	e)				
Ecommerce units sold		19,683		8,823		10,860	123.1%		53,455		23,466		29,989	127.8%
Ecommerce revenue:														
Vehicle revenue	\$	677,170	\$	213,943	\$	463,227	216.5%	\$	1,644,494	\$	610,008	\$	1,034,486	169.6%
Product revenue	_	24,508		7,818		16,690	213.5%		59,155	_	20,493		38,662	188.7%
Total ecommerce revenue	\$	701,678	\$	221,761	\$	479,917	216.4%	\$	1,703,649	\$	630,501	\$	1,073,148	170.2%
Ecommerce gross profit:	_													
Vehicle gross profit	\$	25,875	\$	11,486	\$	14,389	125.3%	\$	72,704	\$	20,296	\$	52,408	258.2%
Product gross profit	_	24,508		7,818	_	16,690	213.5%		59,155	_	20,493		38,662	188.7%
Total ecommerce gross profit	\$	50,383	\$	19,304	\$	31,079	161.0%	\$	131,859	\$	40,789	\$	91,070	223.3%
Average vehicle selling price per ecommerce unit	\$	34,404	\$	24,248	\$	10,156	41.9%	\$	30,764	\$	25,995	\$	4,769	18.3%
Gross profit per ecommerce unit:	¢	4.045	¢	4 000	¢	40	4.00/	¢	4 000	۴	005	¢	405	F7 00/
Vehicle gross profit per ecommerce unit	\$	1,315	\$	1,302	\$	13	1.0%	\$	1,360	\$	865	\$	495	57.2%
Product gross profit per ecommerce unit	_	1,245		886	_	359	40.5%		1,107	_	873		234	26.8%
Total gross profit per ecommerce unit	\$	2,560	\$	2,188	\$	372	17.0%	\$	2,467	\$	1,738	\$	729	41.9%
Ecommerce average days to sale		68		52		16	30.8%		73		62		11	17.7%

Ecommerce Units

Ecommerce units sold increased 123.1% to 19,683 driven by higher inventory levels, strong national brand recognition driven by our national advertising campaign and increased marketing spend, and increased demand due to growing consumer acceptance of our business model. The increase was also attributable to strong market demand generally for used vehicles, caused in part by the shortage of microchips and delays in new car manufacturing. Average monthly unique visitors to our platform increased 140.9% to 2,236,168.

Ecommerce Revenue

Ecommerce revenue increased 216.4% to \$701.7 million.

- Ecommerce Vehicle revenue increased 216.5% to \$677.2 million. The increase in ecommerce Vehicle revenue was primarily attributable to the increase in ecommerce units sold as well as an increase in the average selling price per unit, which increased from \$24,248 to \$34,404, primarily attributable to market appreciation.
- Ecommerce Product revenue increased 213.5% to \$24.5 million. The increase in ecommerce Product revenue was primarily attributable to the increase in ecommerce units sold as well as an increase in ecommerce Product revenue per unit, which increased from \$886 to \$1,245 per unit.

Ecommerce Gross Profit

Ecommerce gross profit increased 161.0% to \$50.4 million.

- Ecommerce Vehicle gross profit increased 125.3% to \$25.9 million. The increase in ecommerce Vehicle gross profit was primarily due to an increase in ecommerce units sold.
- Ecommerce Product gross profit increased 213.5% to \$ 24.5 million. The increase in ecommerce Product gross profit was primarily attributable to the increase in ecommerce units sold as well as an increase in ecommerce Product gross profit per unit, which increased from \$886 to \$1,245 per unit.

Ecommerce Gross Profit per Unit

Ecommerce gross profit per unit increased 17.0% to \$2,560.

- Ecommerce Vehicle gross profit per unit increased slightly to \$1,315, primarily driven by improvements in reconditioning costs, partially offset by lower sales margins as a result of higher purchase prices of vehicle acquisitions.
- Ecommerce Product gross profit per unit increased 40.5% to \$1,245, primarily driven by higher attachment rates and an increase in the average loan size as a result of a higher average selling price per unit.

Results by Segment

		nths Ended mber 30,	_			ths Ended ober 30,		
	2021	2020 ⁽¹⁾	Change	% Change	2021	2020 ⁽¹⁾	Change	% Change
	•	inds, except data)			•	nds, except data)		
Units:								
Ecommerce	19,683	8,823	10,860	123.1%	53,455	23,466	29,989	127.8%
Wholesale	9,760	6,166	3,594	58.3%	28,421	14,110	14,311	101.4%
TDA	1,749	1,463	286	19.5%	5,107	5,608	(501)	(8.9)%
Total units	31,192	16,452	14,740	89.6%	86,983	43,184	43,799	101.4%
Revenue:								
Ecommerce	\$ 701,678	\$ 221,761	\$ 479,917	216.4%	\$1,703,649	\$ 630,501	\$ 1,073,148	170.2%
Wholesale	131,306	63,972	67,334	105.3%	377,438	170,469	206,969	121.4%
TDA	60,582	36,955	23,627	63.9%	158,928	149,858	9,070	6.1%
All Other ⁽²⁾	3,190	317	2,873	906.3%	9,749	1,043	8,706	834.7%
Total revenue	\$ 896,756	\$ 323,005	\$ 573,751	177.6%	\$2,249,764	\$ 951,871	\$ 1,297,893	136.4%
Gross profit:								
Ecommerce	\$ 50,383	\$ 19,304	\$ 31,079	161.0%	\$ 131,859	\$ 40,789	\$ 91,070	223.3%
Wholesale	2,103	3,343	(1,240)	(37.1)%	10,337	1,506	8,831	586.4%
TDA	3,805	2,675	1,130	42.2%	9,743	8,799	944	10.7%
All Other ⁽²⁾	1,798	123	1,675	1,361.8%	5,454	345	5,109	1,480.9%
Total gross profit	\$ 58,089	\$ 25,445	\$ 32,644	128.3%	\$ 157,393	\$ 51,439	\$ 105,954	206.0%
Gross profit per unit ⁽³⁾ :								
Ecommerce	\$ 2,560	\$ 2,188	\$ 372	17.0%	\$ 2,467	\$ 1,738	\$ 729	41.9%

Wholesale	\$ 215	\$ 542	\$ (327)	(60.3)%	\$ 364	\$ 107	\$ 257	240.2%
TDA	\$ 2,175	\$ 1,828	\$ 347	19.0%	\$ 1,907	\$ 1,569	\$ 338	21.5%

- (1) We reclassified other revenue and gross profit related to the vehicle repair service at TDA from the TDA reportable segment to the "All Other" category to conform to current year presentation.
- (2) All Other revenues and gross profit consist of the CarStory business and vehicle repair services at TDA.

(3) Gross profit per unit metrics exclude the CarStory business and vehicle repair services at TDA.

Total Units

Total units sold increased 89.6% to 31,192.

- Ecommerce units sold increased 123.1% to 19,683, as discussed above.
- Wholesale units sold increased 58.3% to 9,760, primarily driven by an increase in wholesale units purchased from consumers, a higher number of trade-in vehicles associated with the increase in the number of ecommerce units sold and strong wholesale market demand for used vehicles.
- TDA units sold increased 19.5% to 1,749, primarily due to strong market demand generally for used vehicles and higher inventory levels.

Total Revenue

Total revenue increased 177.6% to \$896.8 million.

- Ecommerce revenue increased 216.4% to \$701.7 million, as discussed above.
- Wholesale revenue increased 105.3% to \$131.3 million. The increase in wholesale revenue was primarily attributable to the increase in wholesale units sold as well as a higher average selling price per unit, which increased from \$10,375 to \$13,453, primarily attributable to market appreciation.
- TDA revenue increased 63.9% to \$60.6 million, primarily due to a higher average selling price per unit, which increased from \$24,316 to \$33,474 as well as the increase in TDA units sold.

Total Gross Profit

Total gross profit increased 128.3% to \$58.1 million.

- Ecommerce gross profit increased 161.0% to \$50.4 million, as discussed above.
- Wholesale gross profit decreased 37.1% to \$2.1 million. Wholesale gross profit decreased primarily due to a lower Wholesale gross profit per unit of \$327, partially offset by an increase in wholesale units sold.
- TDA gross profit increased 42.2% to \$3.8 million. TDA gross profit increased primarily due to an increase in TDA gross profit per unit of \$347 as well as an increase in TDA units sold.

Gross Profit per Unit

- Ecommerce gross profit per unit increased 17.0% to \$2,560, as discussed above.
- Wholesale gross profit per unit decreased 60.3% to \$215 as a result sales margin compression due to unfavorable wholesale price movements, which declined during the first half of the third quarter of 2021.
- TDA gross profit per unit increased 19.0% to \$2,175 driven by increased TDA product gross profit per unit of \$221, primarily due to improvements in inbound logistics costs and increased TDA vehicle gross profit per unit of \$126, primarily due to an increase in the average loan size as a result of a higher average selling price per unit.

SG&A

	 Three Mor Septer						 Nine Mon Septer			_		
	 2021		2020	(Change	% Change	 2021		2020	(Change	% Change
	(in tho	usan	nds)				 (in tho	usan	ds)			
Compensation & benefits	\$ 53,900	\$	22,881	\$	31,019	135.6%	\$ 145,580	\$	63,821	\$	81,759	128.1%
Marketing expense	35,214		15,341		19,873	129.5%	88,267		44,829		43,438	96.9%
Outbound logistics	22,717		8,500		14,217	167.3%	57,987		19,762		38,225	193.4%
Occupancy and related costs	4,635		2,610		2,025	77.6%	12,599		7,574		5,025	66.3%

Professional fees Other	7,69 24,55		1,773 10,022		5,921 14,536	334.0% 145.0%	15,951 61,098	5,697 25,735	10,254 35,363	180.0% 137.4%
Total selling, general & administrative expenses	\$ 148,71	3 \$	61,127	\$ 8	87,591	143.3%	\$ 381,482	\$ 167,418	\$ 214,064	127.9%

Selling, general and administrative expenses increased 143.3% to \$148.7 million. The increase was primarily due to:

- \$31.0 million increase in compensation and benefits due to an increase in headcount and an increase in variable fees for third-party sales and sales support providers as a result of an increase in units sold;
- \$19.9 million increase in marketing expense as we expanded our national broad-reach brand advertising, produced new commercials, and increased performance and online marketing as we continue to grow our listed inventory;
- \$14.2 million increase in outbound logistics costs primarily attributable to the growth in ecommerce units sold, which increased outbound logistics costs by \$10.5 million, and increases in market rates of logistics providers, which increased outbound logistics costs by \$3.7 million;
- \$5.9 million increase in professional fees primarily related to acquisition related costs incurred in connection with the definitive agreement to acquire UACC, as well as increased consulting expenses in the marketing and engineering departments; and
- \$14.5 million increase in other selling, general and administrative expenses primarily related to volume-based fees for software licenses and other variable expenses as our business continues to scale as well as additional insurance costs associated with being a publicly traded company and growing inventory.

We expect selling, general and administrative expenses to increase in the future as we continue to scale our business, integrate and invest in UACC, invest in and improve our customer experience, and continue expanding our proprietary logistics and reconditioning networks.

Loss from Operations and Net Loss

Loss from operations increased 154.9% to \$94.0 million. Net loss increased 159.2% to \$98.1 million.

Non-GAAP Financial Measures

In addition to our results determined in accordance with U.S. GAAP, we believe the following non-GAAP financial measures are useful in evaluating our operating performance: EBITDA, Adjusted EBITDA, Adjusted loss from operations, Non-GAAP net loss, Non-GAAP net loss per share and Non-GAAP net loss per share, as adjusted. These non-GAAP financial measures have limitations as analytical tools in that they do not reflect all of the amounts associated with our results of operations as determined in accordance with U.S. GAAP. Because of these limitations, these non-GAAP financial measures should be considered along with other operating and financial performance measures presented in accordance with U.S. GAAP. The presentation of these non-GAAP financial measures is not intended to be considered in isolation or as a substitute for, or superior to, financial information prepared and presented in accordance with U.S. GAAP. We have reconciled all non-GAAP financial measures with the most directly comparable U.S. GAAP financial measures.

EBITDA, Adjusted EBITDA, Adjusted loss from operations, Non-GAAP net loss, Non-GAAP net loss per share and Non-GAAP net loss per share, as adjusted are supplemental performance measures that our management uses to assess our operating performance and the operating leverage in our business. Because EBITDA, Adjusted EBITDA, Adjusted loss from operations, Non-GAAP net loss, Non-GAAP net loss per share and Non-GAAP net loss per share, as adjusted, facilitate internal comparisons of our historical operating performance on a more consistent basis, we use these measures for business planning purposes.

EBITDA and Adjusted EBITDA

We calculate EBITDA as net loss before interest expense, interest income, income tax expense and depreciation and amortization expense and we calculate Adjusted EBITDA as EBITDA adjusted to exclude the one-time, IPO related acceleration of non-cash stock-based compensation expense, the one-time, IPO related non-cash revaluation of a preferred stock warrant and costs related to our acquisition of UACC. The following table presents a reconciliation of EBITDA and Adjusted EBITDA to net loss, which is the most directly comparable U.S. GAAP measure:

	Three Months Ended September 30,			Nine Mon Septen			
		2021		2020	2021		2020
		(in thou	usan	ids)	(in tho	usan	ds)
Net loss	\$	(98,122)	\$	(37,850)	\$ (241,118)	\$	(142,137)
Adjusted to exclude the following:							
Interest expense		7,028		2,259	14,720		6,382
Interest income		(2,930)		(1,289)	(7,288)		(3,960)
Provision for income taxes		29		33	379		138
Depreciation and amortization expense		3,469		1,196	9,497		3,255
EBITDA	\$	(90,526)	\$	(35,651)	\$ (223,810)	\$	(136,322)
One-time IPO related acceleration of non-cash stock-based compensation		_		_	_		1,262
One-time IPO related non-cash revaluation of preferred stock warrant		_		_	_		20,470

Acquisition related costs	 3,412			3,412	 _
Adjusted EBITDA	\$ (87,114)	\$ (35,651) \$	(220,398)	\$ (114,590)

Adjusted loss from Operations

We calculate Adjusted loss from operations as loss from operations adjusted to exclude the one-time, IPO related acceleration of non-cash stock-based compensation expense and costs related to our acquisition of UACC. The following table presents a reconciliation of Adjusted loss from operations to loss from operations, which is the most directly comparable U.S. GAAP measure:

	Three Mor Septen			Nine Mon Septen		ths Ended Iber 30,	
	 2021		2020	 2021		2020	
	(in tho	usano	ls)	(in tho	usan	ds)	
Loss from operations	\$ (94,005)	\$	(36,873)	\$ (233,365)	\$	(119,218)	
Add: One-time IPO related acceleration of non-cash stock based							
compensation	_		—	—		1,262	
Add: Acquisition related costs	 3,412		_	 3,412		_	
Adjusted loss from operations	\$ (90,593)	\$	(36,873)	\$ (229,953)	\$	(117,956)	

Non-GAAP net loss, Non-GAAP net loss per share and Non-GAAP net loss per share, as adjusted

We calculate Non-GAAP net loss as net loss adjusted to exclude the one-time, IPO related acceleration of non-cash stock-based compensation expense, the one-time, IPO related non-cash revaluation of a preferred stock warrant and costs related to our acquisition of UACC. We calculate Non-GAAP net loss per share as Non-GAAP net loss divided by weighted average number of shares outstanding. The following table presents a reconciliation of Non-GAAP net loss and Non-GAAP net loss per share to net loss and net loss per share, which are the most directly comparable U.S. GAAP measures:

	Three Months Ended September 30,				Nine Mon Septen			
		2021		2020		2021		2020
		(in thousa	nds	s, except share	e a	nd per share a	mo	unts)
Net loss	\$	(98,122)	\$	(37,850)	\$	(241,118)	\$	(142,137)
Net loss attributable to common stockholders	\$	(98,122)	\$	(37,850)	\$	(241,118)	\$	(142,137)
Add: One-time IPO related acceleration of non-cash stock based compensation		_		_		_		1,262
Add: One-time IPO related non-cash revaluation of preferred stock warrant		—		—		—		20,470
Add: Acquisition related costs		3,412	_		_	3,412		
Non-GAAP net loss	\$	(94,710)	\$	(37,850)	\$	(237,706)	\$	(120,405)
Weighted-average number of shares outstanding used to compute net loss per share, basic and diluted		136,766,015		121,123,472		136,256,901	_	53,731,475
Net loss per share, basic and diluted	\$	(0.72)	\$	(0.31)	\$	(1.77)	\$	(2.65)
Impact of one-time IPO related acceleration of non-cash stock based compensation		_		_	_	_		0.02
Impact of one-time IPO related non-cash revaluation of preferred stock warrant		_		_		_		0.38
Impact of acquisition related costs		0.02	_		_	0.03		
Non-GAAP net loss per share, basic and diluted	\$	(0.70)	\$	(0.31)	\$	(1.74)	\$	(2.25)
Non-GAAP net loss per share, as adjusted, basic and diluted $^{(a)}$	\$	(0.70)	\$	(0.29)	\$	(1.74)	\$	(0.93)

^(a)Non-GAAP net loss per share, as adjusted has been computed to give effect to, as of the beginning of each period presented, (i) the shares of common stock issued in connection with our IPO, (ii) the automatic conversion of all outstanding shares of redeemable convertible preferred stock into shares of common stock that occurred upon the consummation of our IPO and (iii) the shares of common stock issued with our follow-on public offering. The computation of Non-GAAP net loss per share, as adjusted is as follows:

		Three Mor Septen				Nine Mon Septen			
		2021		2020		2021		2020	
		(in thousa	nds,	except share	e and	d per share a	mo	unts)	
Non-GAAP net loss	\$	(94,710)	\$	(37,850)	<u>\$</u>	(237,706)	<u>\$</u>	(120,405)	
Non-GAAP net loss, as adjusted	\$	(94,710)	\$	(37,850)	\$	(237,706)	\$	(120,405)	
Weighted-average number of shares outstanding used to compute net loss per share, basic and diluted	1	36,766,015		121,123,472		136,256,901		53,731,475	

Add: unweighted adjustment for common stock issued in connection with IPO	_	_	_	24,437,500
Add: unweighted adjustment for conversion of redeemable convertible preferred stock in connection with IPO	_	_	_	85,533,394
Add: unweighted adjustment for common stock issued in connection with follow-on public offering	_	10,800,000	_	10,800,000
Less: Adjustment for the impact of the above items already included in weighted-average number of shares outstanding for the periods presented		(1,760,869)		(44,897,573)
Weighted-average number of shares outstanding used to compute net loss per share, as adjusted, basic and diluted	136,766,015	130,162,603	136,256,901	129,604,796
Non-GAAP net loss per share, as adjusted, basic and diluted	\$ (0.70)	\$ (0.29)	\$ (1.74)	\$ (0.93)

Financial Outlook

For the full year 2021, we continue to expect triple digit year-over-year growth in ecommerce unit sales and more than 200% year-over-year growth in aggregate gross profit. For the fourth quarter 2021, we expect the following results:

- Ecommerce unit sales of 20,000 to 20,500, implying year over year growth of 84% at the mid-point of the guidance range.
- Average ecommerce selling price per unit of \$35,000 to \$36,000 and average ecommerce gross profit per unit of \$2,100 to \$2,300.
- Wholesale unit sales of 6,500 to 7,500, average selling price per unit of \$13,000 to \$14,000 and average gross profit per unit of \$550 to \$750.
- TDA unit sales of 1,500 to 1,600, average selling price per unit of \$35,000 to \$36,000 and average gross profit per unit of \$1,800 to \$2,000.
- Total revenue of \$865 to \$900 million.
- Total gross profit of \$50 to \$58 million.
- Adjusted EBITDA* of \$(104) to \$(95) million.
- Stock-based compensation expense of \$4.2 million.
- Net loss per share, as adjusted* of \$(0.77) to \$(0.70).

*A reconciliation of non-GAAP guidance measures to corresponding GAAP measures for our fourth quarter 2021 Financial Outlook is not available on a forward-looking basis without unreasonable effort due to the uncertainty regarding, and the potential variability of, these costs and expenses that may be incurred in the future. We have provided a reconciliation of GAAP to non-GAAP financial measures for the third quarter 2021 in the reconciliation table in the Non-GAAP Financial Measures section above.

We expect the following number of GAAP weighted average shares outstanding for the fourth quarter and the full year 2021:

	Quarter	YTD
2021	136,897,954	136,417,164

These estimates exclude any shares potentially issuable under stock-based compensation plans.

The foregoing estimates are forward-looking statements that reflect the Company's expectations as of November 9, 2021 and are subject to substantial uncertainty. See "Forward-Looking Statements" below.

Conference Call & Webcast Information

Vroom management will discuss these results and other information regarding the Company during a conference call and audio webcast Wednesday, November 10, 2021 at 8:30 a.m. ET.

The conference call can be accessed via telephone by dialing 1-833-519-1297 (or 914-800-3868 for international access) and entering the conference ID 5685139. A live audio webcast will also be available at <u>ir.vroom.com</u>. An archived webcast of the conference call will be accessible on the website within 48 hours of its completion.

About Vroom (NASDAQ: VRM)

<u>Vroom</u> is an innovative, end-to-end ecommerce platform that offers a better way to buy and a better way to sell used vehicles. The Company's scalable, data-driven technology brings all phases of the vehicle buying and selling process to consumers wherever they are and offers an extensive selection of vehicles, transparent pricing, competitive financing, and contact-free, at-home pick-up and delivery. For more information visit <u>www.vroom.com</u>.

Forward-Looking Statements

This press release contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. All statements

contained in this press release that do not relate to matters of historical fact should be considered forward-looking statements, including without limitation statements regarding our expectations regarding our business strategy and plans, including our ability to integrate and develop United Auto Credit Corporation into a captive finance operation, as well as our ability to scale our business, grow inventory, expand reconditioning capacity, invest in logistics and improve our end-to-end customer experience, and for future results of operations and financial position, including our ability to improve our unit economics and our outlook for the fourth quarter and the year ended December 31, 2021. These statements are based on management's current assumptions and are neither promises nor guarantees, but involve known and unknown risks, uncertainties and other important factors that may cause our actual results, performance or achievements to be materially different from any future results, performance or achievements in this press release, please see the risks and uncertainties identified under the heading "Risk Factors" in our Annual Report on Form 10-K for the year ended December 31, 2020, as updated by our Quarterly report on Form 10-Q for the quarter ended September 30, 2021, each of which is available on our Investor Relations website at invocom and on the SEC website at www.sec.gov. All forward-looking statements reflect our beliefs and assumptions only as of the date of this press release. We undertake no obligation to update forward-looking statements to reflect future events or circumstances.

VROOM, INC. CONDENSED CONSOLIDATED BALANCE SHEETS (in thousands, except share and per share amounts) (unaudited)

	s	As of September 30,	As of December 31,			
		2021	2020			
ASSETS						
Current Assets:						
Cash and cash equivalents	\$	1,326,543	\$	1,056,213		
Restricted cash	•	69,574	•	33,826		
Accounts receivable, net of allowance of \$4,937 and \$2,803, respectively		89,900		60,576		
Inventory		601,753		423,647		
Prepaid expenses and other current assets		62,390		23,617		
Total current assets		2,150,160		1,597,879		
Property and equipment, net		30,559		15,092		
Intangible assets, net		29,762		34		
Goodwill		158,817		78,172		
Operating lease right-of-use assets		16,994		17,137		
Other assets		23,251		15,742		
Total assets	\$	2,409,543	\$	1,724,056		
LIABILITIES AND STOCKHOLDERS' EQUITY						
Current Liabilities:						
Accounts payable	\$	59,522	\$	32,925		
Accrued expenses		104,694		59,405		
Vehicle floorplan		441,473		329,231		
Deferred revenue		64,087		24,822		
Operating lease liabilities, current		6,872		6,052		
Other current liabilities		66,904		30,275		
Total current liabilities		743,552		482,710		
Convertible senior notes		609,811		_		
Operating lease liabilities, excluding current portion		11,325		12,093		
Other long-term liabilities		4,204		2,151		
Total liabilities		1,368,892		496,954		
Commitments and contingencies (Note 10)						
Stockholders' equity:						
Common stock, \$0.001 par value; 500,000,000 shares authorized as of September 30, 2021 an	d					
December 31, 2020; 136,897,954 and 134,043,969 shares issued and outstanding as of						
September 30, 2021 and December 31, 2020, respectively		135		132		
Additional paid-in-capital		2,059,505		2,004,841		
Accumulated deficit		(1,018,989)		(777,871)		
Total stockholders' equity		1,040,651		1,227,102		
Total liabilities and stockholders' equity	\$	2,409,543	\$	1,724,056		

VROOM, INC. CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (in thousands, except share and per share amounts)

(unaudited)

	Three Months Ended September 30,			Nine Months Ended September 30,				
		2021	2020		2021		2020	
Revenue:					_			
Retail vehicle, net	\$	735,716	\$	249,518	\$	1,798,155	\$	754,380
Wholesale vehicle		131,306		63,972		377,438		170,469
Product, net		26,544		9,198		64,422		25,979
Other		3,190		317		9,749		1,043
Total revenue		896,756		323,005		2,249,764		951,871
Cost of sales		838,667		297,560		2,092,371		900,432
Total gross profit		58,089		25,445		157,393		51,439
Selling, general and administrative expenses		148,718		61,127		381,482		167,418
Depreciation and amortization		3,376		1,191		9,276		3,239
Loss from operations		(94,005)		(36,873)		(233,365)		(119,218)
Interest expense		7,028		2,259		14,720		6,382
Interest income		(2,930)		(1,289)		(7,288)		(3,960)
Revaluation of preferred stock warrant		—		—		—		20,470
Other income, net		(10)		(26)		(58)		(111)
Loss before provision for income taxes		(98,093)		(37,817)		(240,739)		(141,999)
Provision for income taxes		29		33		379		138
Net loss	\$	(98,122)	\$	(37,850)	\$	(241,118)	\$	(142,137)
Net loss per share attributable to common stockholders, basic and diluted	\$	(0.72)	\$	(0.31)	\$	(1.77)	\$	(2.65)
Weighted-average number of shares outstanding used to compute net loss per share attributable to common stockholders, basic and diluted		136,766,015		121,123,472		136,256,901		53,731,475

VROOM, INC. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (in thousands) (unaudited)

	Nine Months Ended September 30,			
	2021	2020		
Operating activities				
Net loss	\$ (241,118)	\$	(142,137)	
Adjustments to reconcile net loss to net cash used in operating activities:				
Depreciation and amortization	9,497		3,255	
Amortization of debt issuance costs	1,784		656	
Stock-based compensation expense	9,754		8,930	
Provision to record inventory at lower of cost or net realizable value	5,625		2,917	
Revaluation of preferred stock warrant	_		20,470	
Other	4,874		1,331	
Changes in operating assets and liabilities:				
Accounts receivable	(32,936)		(4,297)	
Inventory	(183,731)		(96,582)	
Prepaid expenses and other current assets	(39,356)		(6,639)	
Other assets	(7,390)		(2,246)	
Accounts payable	26,144		10,478	
Accrued expenses	43,512		15,679	
Deferred revenue	39,227		(24)	
Other liabilities	38,655		5,335	
Net cash used in operating activities	 (325,459)		(182,874)	
Investing activities				
Purchase of property and equipment	(18,786)		(5,057)	
Acquisition of business, net of cash acquired	(75,875)		_	
Net cash used in investing activities	 (94,661)		(5,057)	
Financing activities	,			
Proceeds from vehicle floorplan	1,901,457		842,865	

Repayments of vehicle floorplan		(1,789,215)			(767,359)
Payment of vehicle floorplan upfront commitment fees		_			(1,125)
Proceeds from issuance of convertible senior notes		625,000			_
Issuance costs paid for convertible senior notes		(16,129)			_
Proceeds from the issuance of redeemable convertible preferred stock, net		—			21,694
Repurchase of common stock		—			(1,818)
Common stock shares withheld to satisfy employee tax withholding obligations	—				(2,915)
Proceeds from the issuance of common stock in connection with IPO, net of underwriting discount		—			504,023
Payments of costs related to IPO		—			(6,791)
Proceeds from the issuance of common stock in connection with follow-on public offering, net of underwriting discount		_			569,471
Payments of costs related to follow-on public offering		_			(196)
Proceeds from exercise of stock options		5,085			133
Other financing activities		—			(315)
Net cash provided by financing activities		726,198			1,157,667
Net increase in cash, cash equivalents and restricted cash		306,078			969,736
Cash, cash equivalents and restricted cash at the beginning of period		1,090,039			219,587
Cash, cash equivalents and restricted cash at the end of period	\$	1,396,117	\$;	1,189,323

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