

**UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549**

FORM 8-K

**CURRENT REPORT
Pursuant to Section 13 or 15(d)
of the Securities Exchange Act of 1934
Date of report (Date of earliest event reported): March 13, 2024**

VROOM, INC.
(Exact name of registrant as specified in its charter)

Delaware
(State or other jurisdiction
of incorporation or organization)

001-39315
(Commission
File Number)

90-1112566
(I.R.S. Employer
Identification No.)

**3600 W Sam Houston Pkwy S, Floor 4
Houston, Texas 77042**

(Address of principal executive offices) (Zip Code)

(518) 535-9125

(Registrant's telephone number, include area code)

N/A

(Former Name or Former Address, if Changed Since Last Report)

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:

- Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
- Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
- Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
- Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, \$0.001 par value per share	VRM	The Nasdaq Global Select Market

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Item 2.02. Results of Operations and Financial Condition.

On March 13, 2024, Vroom, Inc. (the “Company”) issued a press release announcing its financial results for the quarter and year ended December 31, 2023. A copy of the press release is furnished as Exhibit 99.1 to this Current Report on Form 8-K.

Item 7.01. Regulation FD Disclosure.

On March 13, 2024, the Company posted a corporate slide presentation with financial results for the quarter and year ended December 31, 2023 on its investor relations website, <https://ir.vroom.com/news-events/events-and-presentations>. The presentation is furnished as Exhibit 99.2 to this Current Report on Form 8-K will accompany management’s comments.

The information contained in Item 2.02, including Exhibits 99.1 hereto, and in Item 7.01, including Exhibit 99.2 hereto, shall not be deemed “filed” for purposes of Section 18 of the Securities Exchange Act of 1934, as amended (the “Exchange Act”), or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference in any filing made by the Company under the Securities Act of 1933, as amended, or the Exchange Act, regardless of any general incorporation language in such filings, unless expressly incorporated by specific reference in such filing.

Item 9.01. Financial Statements and Exhibits.

(d) Exhibits.

The following exhibits relating to Item 2.02 and Item 7.01 shall be deemed to be furnished, and not filed:

Exhibit No.	Description
99.1	Press Release dated March 13, 2024.
99.2	Earnings Presentation for the Quarter and Year Ended December 31, 2023.
104	Cover Page Interactive Data File (embedded within the Inline XBRL document).

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Date: March 13, 2024

VROOM, INC.

By: /s/ Robert R. Krakowiak
Robert R. Krakowiak
Chief Financial Officer



Vroom Announces Fourth Quarter and Full Year 2023 Results
Substantial Progress on Value Maximization Plan

NEW YORK – March 13, 2024 – Vroom, Inc. (Nasdaq:VRM) today announced financial results for the fourth quarter and fiscal year ended December 31, 2023.

HIGHLIGHTS OF FOURTH QUARTER AND FULL YEAR 2023

- \$135.6 million cash and cash equivalents as of December 31, 2023
- 4,780 and 17,401 Ecommerce units sold for the fourth quarter and full year, respectively, representing third consecutive quarter of Ecommerce unit growth
- \$4,742 and \$3,403 Ecommerce gross profit per unit (GPPU) for the fourth quarter and full year, respectively
- \$(141.3) million and \$(365.5) million net loss for the fourth quarter and full year, respectively
- \$(91.6) million and \$(277.2) million Adjusted EBITDA for the fourth quarter and full year, respectively, including ~\$27 million impact of aged inventory liquidations and inventory write-downs due to the discontinuance of ecommerce operations⁽¹⁾
- \$41.4 million and \$74.2 million convertible note repurchases during the fourth quarter and full year, respectively, for \$23.3 million and \$36.5 million, respectively

CURRENT PROGRESS ON VALUE MAXIMIZATION PLAN

- Expected to be substantially complete with the ecommerce wind down by the end of the first quarter 2024
- ~\$94.0 million cash and cash equivalents as of February 29, 2024
- Sold substantially all of our used vehicle inventory
- Repaid outstanding balance on Ally Floorplan Facility
- Reducing our outstanding commitments and executing a reduction-in-force commensurate with our reduced operations

Tom Shortt, the Company's Chief Executive Officer, said "As we previously announced, in January 2024 Vroom's Board of Directors approved a Value Maximization Plan pursuant to which the Company has discontinued its ecommerce operations and is winding down its used vehicle dealership business. I am incredibly proud of the commitment and professionalism demonstrated by our team as they execute an orderly wind down of our ecommerce operations with a focus on timeliness and cost effectiveness. We anticipate that the wind-down will be substantially complete by the end of the month and look forward to working to maximize stakeholder value through our remaining businesses, United Auto Credit and CarStory."

(1) While the Value Maximization Plan was approved in January 2024, we determined a triggering event existed as of December 31, 2023 related to our long lived assets, which led to additional write-downs of inventory in the fourth quarter of 2023.

FOURTH QUARTER 2023 FINANCIAL DISCUSSION

All financial comparisons are on a year-over-year basis unless otherwise noted.

Ecommerce Results

	Three Months Ended December 31,		Change	% Change	Year Ended December 31,		Change	% Change
	2023	2022			2023	2022		
	(in thousands, except unit data and average days to sale)				(in thousands, except unit data and average days to sale)			
Ecommerce units sold	4,780	4,144	636	15.3 %	17,401	39,278	(21,877)	(55.7) %
Ecommerce revenue:								
Vehicle revenue	\$ 136,360	\$ 131,069	\$ 5,291	4.0 %	\$ 523,945	\$ 1,304,797	\$ (780,852)	(59.8) %
Product revenue	16,101	10,689	5,412	50.6 %	52,225	59,398	(7,173)	(12.1) %
Total ecommerce revenue	\$ 152,461	\$ 141,758	\$ 10,703	7.6 %	\$ 576,170	\$ 1,364,195	\$ (788,025)	(57.8) %
Ecommerce gross profit:								
Vehicle gross profit	\$ 7,387	\$ (5,579)	\$ 12,966	232.4 %	\$ 10,343	\$ 40,575	\$ (30,232)	(74.5) %
Product gross profit	15,281	10,689	4,592	43.0 %	48,888	59,398	(10,510)	(17.7) %
Total ecommerce gross profit	\$ 22,668	\$ 5,110	\$ 17,558	343.6 %	\$ 59,231	\$ 99,973	\$ (40,742)	(40.8) %
Average vehicle selling price per ecommerce unit	\$ 28,527	\$ 31,629	\$ (3,102)	(9.8) %	\$ 30,110	\$ 33,220	\$ (3,110)	(9.4) %
Product revenue per ecommerce unit	3,368	2,579	789	30.6 %	3,001	1,512	1,489	98.5 %
Gross profit per ecommerce unit:								
Vehicle gross profit per ecommerce unit	\$ 1,545	\$ (1,346)	\$ 2,891	214.8 %	\$ 594	\$ 1,033	\$ (439)	(42.5) %
Product gross profit per ecommerce unit	3,197	2,579	618	24.0 %	2,809	1,512	1,297	85.8 %
Total gross profit per ecommerce unit	\$ 4,742	\$ 1,233	\$ 3,509	284.6 %	\$ 3,403	\$ 2,545	\$ 858	33.7 %
Ecommerce average days to sale	135	244	(109)	(44.7) %	217	131	86	65.6 %

Results by Segment

	Three Months Ended December 31,				Year Ended December 31,			
	2023	2022	Change	% Change	2023	2022	Change	% Change
	(in thousands, except unit data)				(in thousands, except unit data)			
Units:								
Ecommerce	4,780	4,144	636	15.3 %	17,401	39,278	(21,877)	(55.7) %
Wholesale	1,821	1,768	53	3.0 %	7,094	20,876	(13,782)	(66.0) %
All Other ⁽¹⁾	337	350	(13)	(3.7) %	1,359	3,758	(2,399)	(63.8) %
Total units	6,938	6,262	676	10.8 %	25,854	63,912	(38,058)	(59.5) %
Revenue:								
Ecommerce	\$ 152,461	\$ 141,758	\$ 10,703	7.6 %	\$ 576,170	\$ 1,364,195	\$ (788,025)	(57.8) %
Wholesale	28,526	23,039	5,487	23.8 %	104,119	293,528	(189,409)	(64.5) %
Retail Financing ⁽²⁾	41,999	32,537	9,462	29.1 %	156,938	152,542	4,396	2.9 %
All Other ⁽³⁾	12,938	12,015	923	7.7 %	55,976	138,636	(82,660)	(59.6) %
Total revenue	\$ 235,924	\$ 209,349	\$ 26,575	12.7 %	\$ 893,203	\$ 1,948,901	\$ (1,055,698)	(54.2) %
Gross profit (loss):								
Ecommerce	\$ 22,668	\$ 5,110	\$ 17,558	343.6 %	\$ 59,231	\$ 99,973	\$ (40,742)	(40.8) %
Wholesale	(28,927)	(4,359)	(24,568)	563.6 %	(34,353)	(10,620)	(23,733)	223.5 %
Retail Financing ⁽²⁾	33,427	28,744	4,683	16.3 %	125,610	138,381	(12,771)	(9.2) %
All Other ⁽³⁾	1,879	(36)	1,915	5,319.4 %	11,459	17,053	(5,594)	(32.8) %
Total gross profit	\$ 29,047	\$ 29,459	\$ (412)	(1.4) %	\$ 161,947	\$ 244,787	\$ (82,840)	(33.8) %
Gross profit (loss) per unit ⁽⁴⁾:								
Ecommerce	\$ 4,742	\$ 1,233	\$ 3,509	284.6 %	\$ 3,403	\$ 2,545	\$ 858	33.7 %
Wholesale	\$ (15,885)	\$ (2,465)	\$ (13,420)	544.4 %	\$ (4,843)	\$ (509)	\$ (4,334)	851.5 %

(1) All Other units consist of retail sales of used vehicles from TDA.

(2) The Retail Financing segment represents UACC's operations with its network of third-party dealership customers as of the closing of the UACC acquisition in February 2022.

(3) All Other revenues and gross profit consist of retail sales of used vehicles from TDA and fees earned on sales of value-added products associated with those vehicles sales and the CarStory business.

(4) Gross profit per unit metrics exclude the Retail Financing gross profit and All Other gross profit.

SG&A

	Three Months Ended December 31,				Year Ended December 31,			
	2023	2022	Change	% Change	2023	2022	Change	% Change
	(in thousands)				(in thousands)			
Compensation & benefits	\$ 35,738	\$ 52,043	\$ (16,305)	(31.3) %	\$ 166,056	\$ 251,153	\$ (85,097)	(33.9) %
Marketing expense	8,570	9,852	(1,282)	(13.0) %	48,440	79,670	(31,230)	(39.2) %
Outbound logistics	2,215	(902)	3,117	345.6 %	8,466	39,023	(30,557)	(78.3) %
Occupancy and related costs	4,410	5,955	(1,545)	(25.9) %	18,010	23,363	(5,353)	(22.9) %
Professional fees	4,625	6,870	(2,245)	(32.7) %	20,129	33,455	(13,326)	(39.8) %
Software and IT costs	8,912	11,164	(2,252)	(20.2) %	36,466	44,570	(8,104)	(18.2) %
Other	13,109	5,778	7,331	126.9 %	43,090	95,153	(52,063)	(54.7) %
Total selling, general & administrative expenses	\$ 77,579	\$ 90,760	\$ (13,181)	(14.5) %	\$ 340,657	\$ 566,387	\$ (225,730)	(39.9) %

Non-GAAP Financial Measures

In addition to our results determined in accordance with U.S. GAAP, we believe the following non-GAAP financial measures are useful in evaluating our operating performance:

- EBITDA;
- Adjusted EBITDA;
- Adjusted EBITDA excluding non-recurring costs to address operational and customer experience issues;
- Adjusted EBITDA excluding securitization gain; and
- Adjusted EBITDA excluding securitization gain and non-recurring costs to address operational and customer experience issues.

These non-GAAP financial measures have limitations as analytical tools in that they do not reflect all of the amounts associated with our results of operations as determined in accordance with U.S. GAAP. Because of these limitations, these non-GAAP financial measures should be considered along with other operating and financial performance measures presented in accordance with U.S. GAAP. The presentation of these non-GAAP financial measures is not intended to be considered in isolation or as a substitute for, or superior to, financial information prepared and presented in accordance with U.S. GAAP. We have reconciled all non-GAAP financial measures with the most directly comparable U.S. GAAP financial measures.

EBITDA, Adjusted EBITDA, Adjusted EBITDA excluding non-recurring costs to address operational and customer experience issues, Adjusted EBITDA excluding securitization gain, and Adjusted EBITDA excluding securitization gain and non-recurring costs to address operational and customer experience issues are supplemental performance measures that our management uses to assess our operating performance and the operating leverage in our business. Because each of these non-GAAP financial measures facilitate internal comparisons of our historical operating performance on a more consistent basis, we use these measures for business planning purposes.

EBITDA

We calculate EBITDA as net loss before interest expense, interest income, income tax expense and depreciation and amortization expense.

Adjusted EBITDA

We calculate Adjusted EBITDA as EBITDA adjusted to exclude severance costs, gain on debt extinguishment, severe weather-related costs, long-lived asset impairment charges, goodwill impairment charge, realignment costs, acquisition related costs, and the acceleration of non-cash stock-based compensation. Changes in fair value of financial instruments can fluctuate significantly from period to period and previously related primarily to historical finance receivables and debt which have been securitized, and acquired on February 1, 2022 from UACC. As a result of current market conditions, the financial instruments related to the 2022-2 and 2023-1 securitization transactions are recognized on balance-sheet and accounted for under the fair value option. See Note 17 — Financial Instruments and Fair Value Measurements to our consolidated financial statements included in our Annual Report on Form 10-K for the year ended December 31, 2023. As a result, the majority of our finance receivables are now carried at fair value and a significant portion of the risk of loss associated with these finance receivables have been retained by UACC. We therefore have determined we will no longer make any adjustments for such fluctuations in fair value to our Adjusted EBITDA results. We have recast the prior period presented to conform to current period presentation. We may account for future securitizations as on balance sheet transactions depending on the market conditions.

Adjusted EBITDA excluding non-recurring costs to address operational and customer experience issues

We calculate Adjusted EBITDA excluding non-recurring costs to address operational and customer experience issues as Adjusted EBITDA adjusted to exclude the non-recurring costs incurred to address operational and customer experience issues, including rental cars for our customers and legal settlements with customers and state DMVs.

Adjusted EBITDA excluding securitization gain

We calculate Adjusted EBITDA excluding securitization gain as Adjusted EBITDA adjusted to exclude the securitization gain from the sale of UACC's finance receivables, and believe that it provides a useful perspective on the underlying operating results and trends and a means to compare our period-over-period results.

Adjusted EBITDA excluding securitization gain and non-recurring costs to address operational and customer experience issues

We calculate Adjusted EBITDA excluding securitization gain and non-recurring costs to address operational and customer experience issues as Adjusted EBITDA adjusted to exclude the securitization gain from the sale of UACC's finance receivables and the non-recurring costs incurred to address operational and customer experience issues.

The following table presents a reconciliation of the foregoing non-GAAP financial measures to net loss, which is the most directly comparable U.S. GAAP measure:

	Three Months Ended December 31,		Year Ended December 31,	
	2023	2022	2023	2022
	(in thousands)		(in thousands)	
Net loss	\$ (141,321)	\$ 24,765	\$ (365,540)	\$ (451,910)
Adjusted to exclude the following:				
Interest expense	14,530	12,076	45,445	40,693
Interest income	(4,789)	(6,372)	(21,158)	(19,363)
Provision (benefit) for income taxes	(303)	2,405	615	(19,680)
Depreciation and amortization	11,055	10,702	43,476	38,707
EBITDA	<u>\$ (120,828)</u>	<u>\$ 43,576</u>	<u>\$ (297,162)</u>	<u>\$ (411,553)</u>
Severance costs	\$ 48	\$ —	\$ 6,703	\$ —
Gain on debt extinguishment	(18,238)	(126,767)	(37,878)	(164,684)
Hail storm costs	—	—	2,353	—
Long-lived asset impairment charges	47,396	3,679	48,748	5,806
Goodwill impairment charge	—	—	—	201,703
Realignment costs	—	2,253	—	15,025
Acquisition related costs	—	—	—	5,653
Acceleration of non-cash stock-based compensation	—	2,439	—	2,439
Adjusted EBITDA	<u>\$ (91,622)</u>	<u>\$ (74,820)</u>	<u>\$ (277,236)</u>	<u>\$ (345,611)</u>
Non-recurring costs to address operational and customer experience issues	3,247	374	4,065	25,433
Adjusted EBITDA excluding non-recurring costs to address operational and customer experience issues	<u>\$ (88,375)</u>	<u>\$ (74,446)</u>	<u>\$ (273,171)</u>	<u>\$ (320,178)</u>
Securitization gain	—	—	—	(45,589)
Adjusted EBITDA excluding securitization gain	<u>\$ (91,622)</u>	<u>\$ (74,820)</u>	<u>\$ (277,236)</u>	<u>\$ (391,200)</u>
Adjusted EBITDA excluding securitization gain and non-recurring costs to address operational and customer experience issues	<u>\$ (88,375)</u>	<u>\$ (74,446)</u>	<u>\$ (273,171)</u>	<u>\$ (365,767)</u>

FOURTH QUARTER 2023 AS COMPARED TO THIRD QUARTER 2023

	Three Months Ended December 31, 2023	Three Months Ended September 30, 2023	Change	% Change
(in thousands, except unit data)				
Total revenues	\$ 235,924	\$ 235,634	\$ 290	0.1 %
Total gross profit	\$ 29,047	\$ 48,094	\$ (19,047)	(39.6) %
Ecommerce units sold	4,780	4,561	219	4.8 %
Ecommerce revenue	\$ 152,461	\$ 149,851	\$ 2,610	1.7 %
Ecommerce gross profit	\$ 22,668	\$ 14,339	\$ 8,329	58.1 %
Vehicle gross profit (loss) per ecommerce unit	\$ 1,545	\$ 516	\$ 1,029	199.4 %
Product gross profit per ecommerce unit	3,197	2,628	569	21.7 %
Total gross profit per ecommerce unit	\$ 4,742	\$ 3,144	\$ 1,598	50.8 %
Wholesale units sold	1,821	2,270	(449)	(19.8) %
Wholesale revenue	\$ 28,526	\$ 30,898	\$ (2,372)	(7.7) %
Wholesale gross (loss) profit	\$ (28,927)	\$ (1,495)	\$ (27,432)	1,834.9 %
Wholesale gross (loss) profit per unit	\$ (15,885)	\$ (659)	\$ (15,226)	2,310.5 %
Retail Financing revenue	\$ 41,999	\$ 40,823	\$ 1,176	2.9 %
Retail Financing gross profit	\$ 33,427	\$ 32,341	\$ 1,086	3.4 %
Total selling, general, and administrative expenses	\$ 77,579	\$ 79,586	\$ (2,007)	(2.5) %

	Three Months Ended December 31, 2023	Three Months Ended September 30, 2023	Change	% Change
(in thousands)				
Net loss	\$ (141,321)	\$ (82,857)	\$ (58,464)	70.6 %
Adjusted to exclude the following:				
Interest expense	14,530	12,058	2,472	20.5 %
Interest income	(4,789)	(5,506)	717	13.0 %
Provision for income taxes	(303)	260	(563)	(216.5) %
Depreciation and amortization	11,055	11,248	(193)	(1.7) %
EBITDA	\$ (120,828)	\$ (64,797)	\$ (56,031)	86.5 %
Severance costs	\$ 48	\$ 274	\$ (226)	(82.4) %
Gain on debt extinguishment	(18,238)	—	(18,238)	(100.0) %
Long-lived asset impairment charges	47,396	—	47,396	100.0 %
Adjusted EBITDA	\$ (91,622)	\$ (64,523)	\$ (27,099)	42.0 %
Non-recurring costs to address operational and customer experience issues	3,247	32	3,215	10,047.2 %
Adjusted EBITDA excluding non-recurring costs to address operational and customer experience issues	\$ (88,375)	\$ (64,491)	\$ (23,884)	(37.0) %
Securitization gain	—	—	—	0.0 %
Adjusted EBITDA excluding securitization gain	\$ (91,622)	\$ (64,523)	\$ (27,099)	42.0 %
Adjusted EBITDA excluding securitization gain and non-recurring costs to address operational and customer experience issues	\$ (88,375)	\$ (64,491)	\$ (23,884)	37.0 %

Liquidity Outlook

We expect year-end 2024 cash and cash equivalents in the range of \$35.0 to \$65.0 million.

The foregoing estimate is a forward-looking statement that reflects the Company's expectation as of March 13, 2024 and is subject to substantial uncertainty. See "Forward-Looking Statements" below.

About Vroom (Nasdaq: VRM)

Vroom owns and operates United Auto Credit Corporation (UACC), a leading indirect automotive lender serving the independent and franchise dealer market nationwide, and CarStory, a leader in AI-powered analytics and digital services for automotive retail. During fiscal 2023, Vroom also operated an end-to-end ecommerce platform to buy and sell used vehicles. Pursuant to its previously announced Value Maximization Plan, Vroom discontinued its ecommerce operations and is winding down its used vehicle dealership business.

Forward-Looking Statements

This press release contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. All statements contained in this press release that do not relate to matters of historical fact should be considered forward-looking statements, including without limitation statements regarding the potential impacts of the execution of and the expected benefits and cost-savings, if any, from our Value Maximization Plan, any anticipated costs and charges related to the Value Maximization Plan and the anticipated timeline of such costs, charges, implementation or completion of the Value Maximization Plan, our expectations regarding United Auto Credit Corporation and CarStory; our ability to successfully wind down and halt our ecommerce operations, and future results of operations and financial position, including our liquidity outlook for 2024. These statements are based on management's current assumptions and are neither promises nor guarantees, but involve known and unknown risks, uncertainties and other important factors that may cause our actual results, performance or achievements to be materially different from any future results, performance or achievements expressed or implied by the forward-looking statements. For factors that could cause actual results to differ materially from the forward-looking statements in this press release, please see the risks and uncertainties identified under the heading "Risk Factors" in our Annual Report on Form 10-K for the year ended December 31, 2023, which is available on our Investor Relations website at ir.vroom.com and on the SEC website at www.sec.gov. All forward-looking statements reflect our beliefs and assumptions only as of the date of this press release. We undertake no obligation to update forward-looking statements to reflect future events or circumstances.

Investor Relations:

Vroom
Jon Sandison
investors@vroom.com

VROOM, INC.
CONSOLIDATED BALANCE SHEETS
(in thousands, except share and per share amounts)
(unaudited)

	As of December 31,	
	2023	2022
ASSETS		
Current Assets:		
Cash and cash equivalents	\$ 135,585	\$ 398,915
Restricted cash (including restricted cash of consolidated VIEs of \$49.1 million and \$24.7 million, respectively)	73,234	73,095
Accounts receivable, net of allowance of \$11.2 million and \$21.5 million, respectively	9,139	13,967
Finance receivables at fair value (including finance receivables of consolidated VIEs of \$11.8 million and \$11.5 million, respectively)	12,501	12,939
Finance receivables held for sale, net (including finance receivables of consolidated VIEs of \$457.2 million and \$305.9 million, respectively)	503,546	321,626
Inventory	163,250	320,648
Beneficial interests in securitizations	4,485	20,592
Prepaid expenses and other current assets (including other current assets of consolidated VIEs of \$25.2 million and \$11.7 million, respectively)	50,899	58,327
Total current assets	952,639	1,220,109
Finance receivables at fair value (including finance receivables of consolidated VIEs of \$329.6 million and \$119.6 million, respectively)	336,169	140,235
Property and equipment, net	24,132	50,201
Intangible assets, net	131,892	158,910
Operating lease right-of-use assets	7,063	23,568
Other assets (including other assets of consolidated VIEs of \$1.8 million and \$0 million, respectively)	23,527	26,004
Total assets	\$ 1,475,422	\$ 1,619,027
LIABILITIES AND STOCKHOLDERS' EQUITY		
Current Liabilities:		
Accounts payable	\$ 26,762	\$ 34,702
Accrued expenses (including accrued expenses of consolidated VIEs of \$4.0 million and \$1.5 million, respectively)	52,452	76,795
Vehicle floorplan	151,178	276,988
Warehouse credit facilities of consolidated VIEs	421,268	229,518
Current portion of long-term debt (including current portion of securitization debt of consolidated VIEs at fair value of \$163.5 million and \$47.2 million, respectively)	172,410	47,239
Deferred revenue	14,025	10,655
Operating lease liabilities, current	8,737	9,730
Other current liabilities	9,974	17,693
Total current liabilities	856,806	703,320
Long-term debt, net of current portion (including securitization debt of consolidated VIEs of \$150.6 million and \$32.6 million at fair value, respectively)	454,173	402,154
Operating lease liabilities, excluding current portion	25,183	20,129
Other long-term liabilities (including other long-term liabilities of consolidated VIEs of \$10.4 million and \$7.4 million, respectively)	17,109	18,183
Total liabilities	1,353,271	1,143,786
Commitments and contingencies (Note 14)		
Stockholders' equity:		
Common stock, \$0.001 par value; 500,000,000 shares authorized as of December 31, 2023 and 2022; 1,791,286 and 1,727,525 shares issued and outstanding as of December 31, 2023 and 2022, respectively	2	2
Additional paid-in-capital	2,088,381	2,075,931
Accumulated deficit	(1,966,232)	(1,600,692)
Total stockholders' equity	122,151	475,241
Total liabilities and stockholders' equity	\$ 1,475,422	\$ 1,619,027

VROOM, INC.
CONSOLIDATED STATEMENTS OF OPERATIONS
(in thousands, except share and per share amounts)
(unaudited)

	Three Months Ended December 31,		Year Ended December 31,	
	2023	2022	2023	2022
Revenue:				
Retail vehicle, net	\$ 146,424	\$ 142,579	\$ 565,972	\$ 1,425,842
Wholesale vehicle	28,526	23,039	104,119	293,528
Product, net	15,754	10,793	52,253	62,747
Finance	41,999	32,537	156,938	152,542
Other	3,221	401	13,921	14,242
Total revenue	235,924	209,349	893,203	1,948,901
Cost of sales:				
Retail vehicle	138,648	147,867	553,565	1,382,005
Wholesale vehicle	57,453	27,399	138,472	304,148
Product	819	—	3,337	—
Finance	8,573	3,793	31,328	14,161
Other	1,384	831	4,554	3,800
Total cost of sales	206,877	179,890	731,256	1,704,114
Total gross profit	29,047	29,459	161,947	244,787
Selling, general and administrative expenses	77,579	90,760	340,657	566,387
Depreciation and amortization	10,924	10,562	42,769	38,290
Impairment charges	47,395	5,746	48,748	211,873
Loss from operations	(106,851)	(77,609)	(270,227)	(571,763)
Gain on debt extinguishment	(18,238)	(126,767)	(37,878)	(164,684)
Interest expense	14,530	12,076	45,445	40,693
Interest income	(4,789)	(6,372)	(21,158)	(19,363)
Other loss, net	43,270	16,284	108,289	43,181
(Loss) income before provision for income taxes	(141,624)	27,170	(364,925)	(471,590)
(Benefit) provision for income taxes	(303)	2,405	615	(19,680)
Net (loss) income	\$ (141,321)	\$ 24,765	\$ (365,540)	\$ (451,910)
Net (loss) income per share attributable to common stockholders, basic	\$ (80.51)	\$ 14.34	\$ (209.70)	\$ (262.15)
Weighted-average number of shares outstanding used to compute net (loss) income per share attributable to common stockholders, basic	1,755,387	1,727,203	1,743,128	1,723,843
Net (loss) income per share attributable to common stockholders, diluted	\$ (80.51)	\$ 13.52	\$ (209.70)	\$ (262.15)
Weighted-average number of shares outstanding used to compute net (loss) income per share attributable to common stockholders, diluted	1,755,387	1,832,223	1,743,128	1,723,843

VROOM, INC.
CONSOLIDATED STATEMENTS OF CASH FLOWS
(in thousands)
(unaudited)

	Year Ended December 31,	
	2023	2022
Operating activities		
Net loss	\$ (365,540)	\$ (451,910)
Adjustments to reconcile net loss to net cash used in operating activities:		
Impairment charges	48,748	211,873
Gain on debt extinguishment	(37,878)	(164,684)
Depreciation and amortization	43,476	38,707
Amortization of debt issuance costs	4,598	4,809
Realized gains on securitization transactions	—	(45,589)
Deferred taxes	—	(23,855)
Losses on finance receivables and securitization debt, net	114,702	66,839
Stock-based compensation expense	10,051	11,957
Provision to record inventory at lower of cost or net realizable value	(2,360)	1,812
Provision for bad debt	4,074	13,406
Provision to record finance receivables held for sale at lower of cost or fair value	20,566	6,541
Amortization of unearned discounts on finance receivables at fair value	(25,954)	(14,593)
Other, net	(17,393)	(7,512)
Changes in operating assets and liabilities:		
<i>Finance receivables, held for sale</i>		
Originations of finance receivables held for sale	(582,170)	(625,575)
Principal payments received on finance receivables held for sale	105,858	64,521
Proceeds from sale of finance receivables held for sale, net	—	509,612
Other	(1,606)	(7,701)
Accounts receivable	754	78,060
Inventory	159,758	403,924
Prepaid expenses and other current assets	22,711	4,146
Other assets	3,266	(2,546)
Accounts payable	(7,940)	(24,281)
Accrued expenses	(24,766)	(53,553)
Deferred revenue	3,370	(65,148)
Other liabilities	(10,009)	(38,325)
Net cash used in operating activities	(533,684)	(109,065)
Investing activities		
<i>Finance receivables at fair value</i>		
Purchases of finance receivables at fair value	(3,392)	(56,484)
Principal payments received on finance receivables at fair value	174,748	132,391
Proceeds from sale of finance receivables at fair value, net	—	43,262
Consolidation of VIEs	11,409	—
Principal payments received on beneficial interests	5,193	8,341
Purchase of property and equipment	(14,805)	(24,234)
Acquisition of business, net of cash acquired of \$47.9 million	—	(267,488)
Net cash provided by (used in) investing activities	173,153	(164,212)
Financing activities		
Proceeds from the issuance of common stock in at-the-market offering, net of offering costs	2,399	—
Proceeds from borrowings under secured financing agreements	261,991	—
Principal repayment under secured financing agreements	(208,476)	(192,839)
Proceeds from financing of beneficial interests in securitizations	24,506	—
Principal repayments of financing of beneficial interests in securitizations	(8,698)	—
Proceeds from vehicle floorplan	559,331	1,403,042
Repayments of vehicle floorplan	(685,141)	(1,638,855)
Proceeds from warehouse credit facilities	480,100	520,800
Repayments of warehouse credit facilities	(290,483)	(467,216)
Repurchases of convertible senior notes	(36,536)	(90,208)
Other financing activities	(1,653)	(4,212)
Net cash provided by (used in) financing activities	97,340	(469,488)
Net (decrease) increase in cash, cash equivalents and restricted cash	(263,191)	(742,765)
Cash, cash equivalents and restricted cash at the beginning of period	472,010	1,214,775
Cash, cash equivalents and restricted cash at the end of period	\$ 208,819	\$ 472,010

VROOM, INC.
CONSOLIDATED STATEMENTS OF CASH FLOWS (continued)
(in thousands)
(unaudited)

Supplemental disclosure of cash flow information:

Cash paid for interest	\$ 59,351	\$ 34,907
Cash paid for income taxes	\$ 5,363	\$ 2,409

Supplemental disclosure of non-cash investing and financing activities:

Finance receivables from consolidation of 2022-2 securitization transaction	\$ 180,706	\$ —
Elimination of beneficial interest from the consolidation of 2022-2 securitization transaction	\$ 9,811	\$ —
Securitization debt from consolidation of 2022-2 securitization transaction	\$ 186,386	\$ —
Reclassification of finance receivables held for sale to finance receivables at fair value, net	\$ 248,081	\$ —
Fair value of beneficial interests received in securitization transactions	\$ —	\$ 30,082

vroom

**Fourth Quarter and
Full Year 2023 Earnings
March 2024**



disclaimer

Forward Looking Statements

This presentation contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. All statements contained in this presentation that do not relate to matters of historical fact should be considered forward-looking statements, including without limitation statements regarding the potential impacts of the execution of and the expected benefits and cost-savings, if any, from our Value Maximization Plan, any anticipated costs and charges related to the Value Maximization Plan and the anticipated timeline of such costs, charges, implementation or completion of the Value Maximization Plan, our expectations regarding United Auto Credit Corporation and CarStory; including related to United Auto Credit Corporation's performance trends, our ability to successfully wind down and halt our ecommerce operations, liquidate our used vehicle inventory in an efficient manner and implement the reduction-in-force; and future results of operations and financial position of our remaining businesses. These statements are based on management's current assumptions and are neither promises nor guarantees, but involve known and unknown risks, uncertainties and other important factors that may cause our actual results, performance or achievements to be materially different from any future results, performance or achievements expressed or implied by the forward-looking statements. For factors that could cause actual results to differ materially from the forward-looking statements in this presentation, please see the risks and uncertainties identified under the heading "Risk Factors" in our Annual Report on Form 10-K for the year ended December 31, 2023 which is available on our Investor Relations website at ir.vroom.com and on the SEC website at www.sec.gov. All forward-looking statements reflect our beliefs and assumptions only as of the date of this presentation. We undertake no obligation to update forward-looking statements to reflect future events or circumstances.

Industry and Market Information

To the extent this presentation includes information concerning the industry and the markets in which the Company operates, including general observations, expectations, market position, market opportunity and market size, such information is based on management's knowledge and experience in the markets in which we operate, including publicly available information from independent industry analysts and publications, as well as the Company's own estimates. Our estimates are based on third-party sources, as well as internal research, which the Company believes to be reasonable, but which are inherently uncertain and imprecise. Accordingly, you are cautioned not to place undue reliance on such market and industry information.

Financial Presentation and Use of Non-GAAP Financial Measures

Certain monetary amounts, percentages and other figures included in this presentation have been subject to rounding adjustments. Certain other amounts that appear in this presentation may not sum due to rounding.

This presentation contains certain supplemental financial measures that are not calculated pursuant to U.S. generally accepted accounting principles ("GAAP"). These non-GAAP measures are in addition to, and not a substitute or superior to, measures of financial performance prepared in accordance with GAAP. These non-GAAP financial measures have limitations as analytical tools in that they do not reflect all of the amounts associated with our results of operations as determined in accordance with U.S. GAAP. Because of these limitations, these non-GAAP financial measures should be considered along with other operating and financial performance measures presented in accordance with U.S. GAAP. We have reconciled all non-GAAP financial measures with the most directly comparable U.S. GAAP financial measures in the Appendix to this presentation.

vroom 2023 full year and fourth quarter results

- During the fiscal year ended December 31, 2023, Vroom operated an end-to-end ecommerce platform to buy and sell used vehicles, utilizing a combination of automotive ecommerce, vehicle operations and data science and experimentation to bring all phases of the retail car buying and selling process on-line. Vroom's results for the fourth quarter and full year 2023, which include its ecommerce used vehicle operations, are highlighted in this earnings report.
- On January 22, 2024, Vroom announced that its Board of Directors had approved a Value Maximization Plan, pursuant to which the Company has discontinued its ecommerce operations and is in the process of winding down its used vehicle dealership business in order to preserve liquidity and enable the Company to maximize stakeholder value through its remaining businesses.
- Vroom owns United Auto Credit Corporation (UACC), a leading automotive finance company that offers vehicle financing to its customers through third party dealers under the UACC brand, and the CarStory business, a leader in AI-powered analytics and digital services for automotive retail.
- The UACC and CarStory businesses will continue to serve their third-party customers, and Vroom will seek to grow and enhance the profitability of the UACC and CarStory businesses going forward.

fourth quarter and 2023 full year results

4th quarter key performance indicators

- 5% Ecommerce unit growth sequentially, third consecutive quarter of ecommerce unit growth
- \$4,742 Ecommerce Gross Profit Per Unit (GPPU), a \$1,598 sequential improvement, driven by improved mix of unaged units and inventory reserve releases
- \$8M reduction in Adjusted SG&A ⁽¹⁾ on higher unit volumes
- \$42M repurchase of convertible notes for \$24M⁽²⁾
- \$136M Cash and Cash Equivalents⁽³⁾, inclusive of impact of \$24M of convertible note repurchases
- \$825M UACC total Warehouse Capacity, \$421M outstanding borrowings, \$404M excess warehouse capacity,
- \$57M of liquidity available to UACC under the warehouse lines
- (\$91.6)M of Adjusted EBITDA⁽⁴⁾, a \$27.1M decline
 - \$27.4M sequential decline in wholesale gross loss due to aged inventory liquidation and write-down on inventory as a result of the announcement in Q1-24 to wind down the ecommerce business⁽⁵⁾

q4 2023 performance highlights

	third quarter 2023	fourth quarter 2023
total revenue	\$235.6 million	\$235.9 million
ecommerce units	4,561	4,780
ecommerce gppu	\$3,144	\$4,742
adjusted ebitda ⁽⁴⁾	(\$64.5) million	(\$91.6) million
adjusted ebitda ex. non-recurring costs ⁽⁴⁾	(\$64.5) million	(\$88.4) million
adjusted ebitda ex. securitization gain & non-recurring costs ⁽⁴⁾	(\$64.5) million	(\$88.4) million
net loss ⁽⁶⁾	(\$82.9) million	(\$141.3) million

fy 2023 vs previously issued guidance

	previous guidance	actuals
adjusted ebitda ⁽⁴⁾	(\$225) - (\$245) million	(\$277) million, including ~\$27 million impact of wholesale gross loss due to aged inventory liquidation and write-down of inventory as a result of the announcement in Q1-24 to wind down the ecommerce business ⁽⁵⁾
year-end cash and cash equivalents ⁽³⁾	\$137 - \$162 million	\$136 million, inclusive of \$24 million convertible note repurchase \$160 million, excluding Q4 convertible note repurchases

(1) Adjusted SG&A is a non-GAAP measure. For a definition and reconciliation to the most comparable GAAP measure, please see the appendix. (2) \$42M in aggregate principal amount net of deferred issuance costs. (3) Represents unrestricted cash and cash equivalents, excludes restricted cash, floorplan availability and warehouse availability. (4) Adjusted EBITDA, Adjusted EBITDA excluding non-recurring costs, and Adjusted EBITDA excluding securitization gain and non-recurring costs are non-GAAP measures. For definitions and a reconciliation to the most comparable GAAP measure, please see the appendix. (5) While the Value Maximization Plan was approved in January 2024, the announced wind-down of the ecommerce business resulted in a long-lived asset impairment triggering event as of December 31, 2023, which led to additional write-downs of inventory in the fourth quarter of 2023. (6) Fourth quarter 2023 net loss includes a \$18M gain on debt extinguishment.

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\$136m of cash and cash equivalents ⁽³⁾ at year end 2023



	financial lever	initiative	transformation results
	Product GPPU	Originate and securitize Vroom loans through UACC	<ul style="list-style-type: none"> ~40+% of Vroom loans originated through UACC in Q4-2023 ~\$1,700 improvement in ecommerce product GPPU, driven by growth in UACC originations of Vroom loans (Q2-22 to Q4-23) 18-month investment in pricing analytics In 2023, unaged units (0-180 days) generated >\$4,200 GPPU In 2023, sold through majority of aged units from legacy titling and registration issues Achieved Ecommerce GPPU of \$4,742 in Q4-23 and \$4,206 in Q3-22
	Vehicle GPPU	Optimize pricing through predictive data and regionalization Optimize assortment	
	GPPU & SG&A - Logistics ⁽¹⁾	Synchronize end-to-end supply chain to increase velocity and optimize flow	<ul style="list-style-type: none"> ~18% improvement in all-in logistics cost per unit⁽²⁾; ~\$40M reduction annualized (Q2-22 to Q3-23) Increased utilization of Vroom fleet for vehicle pickups and deliveries moved from 30% in Q1-22 to 71% in Q4-23 ~\$101M reduction of cash in inventory (Q2-22 to Q4-23) ~53% improvement in inventory turns; ~\$373M reduction in inventory balance (Q2-22 to Q4-23) ~\$334.5M reduction in the face value of our long-term debt (Q2-22 to Q4-23)
	Balance Sheet - Inventory		
	SG&A - Sales ⁽¹⁾	Optimize sales channels by selective insourcing and digitization	<ul style="list-style-type: none"> Completed in-sourcing of selling function in 2023 80-point improvement in net promoter score for customer sales (Q1-22 to Q4-23)
	SG&A – Titling, Registration & Support ⁽¹⁾	Streamline and digitize title and registration process	<ul style="list-style-type: none"> Significant progress on best-in-class title and registration operations via automation and digitization and our Digital Title Vault with ~49% improvement in titling, registration and support cost per unit⁽³⁾; ~\$78M reduction annualized (Q2-22 to Q4-23) 99.7% of customers received their registration before the expiration of their initial temporary tag in December 2023 Partnership with West Virginia DMV on innovative digital title registration program, streamlining the process and reducing lead times
	SG&A - Marketing ⁽¹⁾	Improve marketing effectiveness	<ul style="list-style-type: none"> ~\$41M annualized reduction in marketing spend (Q2-22 to Q4-23); optimized mix of unit growth, pricing and marketing spend
	SG&A - Fixed ⁽¹⁾⁽⁴⁾	Grow fixed cost slower than revenue	<ul style="list-style-type: none"> ~\$123M annualized reduction in fixed cost run-rate (Q1-22 to Q4-23)

(1) Constitutes a component of Adjusted SG&A which is a non-GAAP measure. For a definition and reconciliation to the most comparable GAAP measure, please see the appendix. (2) All-in logistics costs include compensation and benefits related to operating our proprietary logistics network in addition to fuel, tolls, and maintenance expenses related to operating our proprietary logistics network and third-party transportation fees. (3) Titling, registration, & support costs include compensation & benefits related to these functions as well as third-party support costs and associated processing fees. Excludes non-recurring costs. (4) Fixed cost reflect costs across compensation & benefits, occupancy, other SG&A, and professional fee expenses. Fixed costs exclude non-recurring costs, realignment costs, and SG&A related to UACC operations.

~\$469m annualized run-rate adjusted sg&a reduction from q1-2022



4th quarter cash and cash equivalents

4th quarter cash and cash equivalents⁽¹⁾



• q4 cash activity

- \$16m recovery of cash trapped on balance sheet due to aged inventory as we sold through curtailed units, replacing with fresh inventory that could be pledged to our vehicle floorplan
- \$7m release of restricted cash primarily driven by reduction in inventory and floorplan borrowing
- \$29m of non-cash and other items, primarily inventory write down as a result of Q1-24 announcement to wind down the ecommerce business and incremental loss reserves at UACC

• q4 convert repurchase

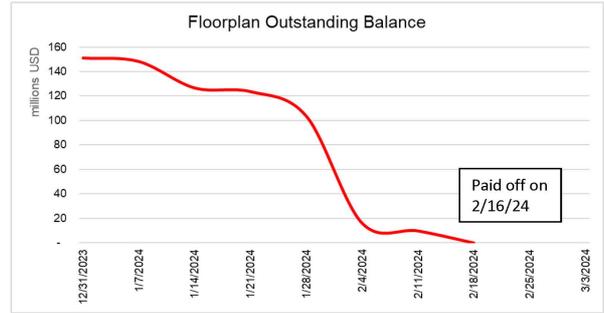
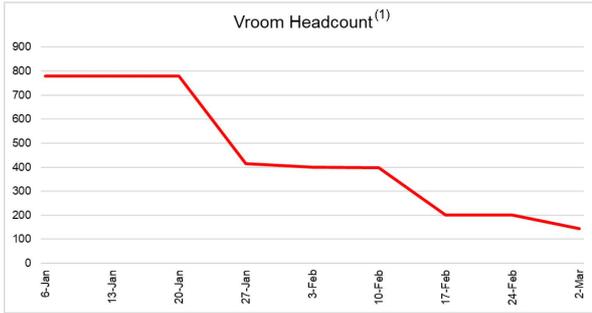
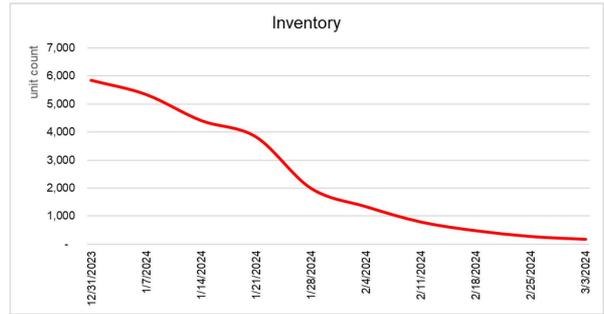
- \$24m of cash used to repurchase \$42m of convertible notes

(1) Represents unrestricted cash and cash equivalents. Excludes restricted cash and floorplan availability. (2) Adjusted EBITDA is a non-GAAP measure. For a definition and a reconciliation to the most comparable GAAP measure, please see the appendix. (3) \$42M in aggregate principal amount net of deferred issuance costs.

e-commerce wind down update

e-commerce wind down activities

- Liquidating inventory via wholesale channel (~100 vehicles remain as of 3/8/2024)
 - Paid down floorplan loan agreement with Ally on 2/16/24
- Liquidating linehaul and last mile delivery fleet
- Reducing headcount as wind down activities complete
- Negotiating terminations of vendor contracts that are no longer needed
- Negotiating terminations of real estate leases
- Preserving e-commerce platform intellectual property



(1) Excludes UACC and CarStory headcount

e-commerce wind down exceeding expectations on results and timing



ecommerce wind down update

value maximization plan

- On January 22, 2024, we announced that our Board of Directors had approved a Value Maximization Plan, pursuant to which we discontinued our ecommerce operations and are winding down our used vehicle dealership business in order to preserve liquidity and maximize stakeholder value through our remaining businesses

ecommerce wind down

- We suspended transactions through vroom.com, while completing transactions for customers who had previously contracted with us to purchase or sell a vehicle
- We sold substantially all of our used vehicle inventory through wholesale channels and paid off our floorplan financing facility with Ally
- We continue to take other actions to preserve the value of our remaining ecommerce assets, reduce our outstanding commitments and preserve our liquidity, and have been executing a reduction-in-force commensurate with our reduced operations
- Although we expect the ecommerce wind down to be substantially complete by the end of the first quarter of 2024, we expect to incur additional wind-down costs through the end of 2024
- As a result of the Value Maximization Plan, we estimate that we will incur total cash charges of ~\$31.5 million, including \$16.5 million in costs relating to employee severance and benefits
- As of February 29th, 2024 Vroom had cash and cash equivalents⁽¹⁾ of ~\$94 million and UACC had ~\$58M of liquidity available to UACC under the warehouse lines
- We expect to have ~\$35 - \$65 million of cash and cash equivalents ⁽¹⁾ at year end 2024; UACC's liquidity will be determined by planned Q2-2024 securitization
- Since the acquisition of UACC Vroom has not distributed any cash from UACC to Vroom

ongoing operations

- We are focused on growing and enhancing the profitability of our remaining businesses, UACC and CarStory
- UACC is an indirect lender that offers vehicle financing to consumers through third-party dealers under the UACC brand, focusing primarily on the non-prime market
- CarStory is an artificial intelligence-powered analytics and digital services platform for automotive retail

additional assets

- Vroom has developed and owns the technology and IP for a full ecommerce automotive retail customer journey utilizing industry-leading market data, AI-powered insights and a proven technology team
- Vroom line haul and last mile fleet

(1) Represents unrestricted cash and cash equivalents, excludes restricted cash and warehouse availability.

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expect to be substantially complete with ecommerce wind down by end of the first quarter of 2024



Vroom overview

following the wind-down of our ecommerce operations, vroom's business is comprised of uacc and carstory. uacc is an indirect lender that offers vehicle financing to consumers through third-party dealers under the uacc brand, focusing primarily on the non-prime market. carstory is a leader in ai-powered analytics and digital services for automotive retail. in addition, vroom continues to own the technology, ip and digital assets that powered vroom's retail automotive ecommerce platform.



united auto credit business

Financing and Loan Servicing

- Acquired by Vroom in 2022
- Non-prime lending expertise
- Successful capital markets experience
- 9,500+ independent dealer network
- \$1B+ gross serviced portfolio
- \$732M in loan origination in 2022
- External finance and management portal for dealers
- Consumer payment integrations and auto-pay functionality
- Integrated with largest dealer management platform credit applications
- Automatic pricing programs for both independent and franchise dealerships
- 3rd generation proprietary pricing engine powered by big data models with machine learning
- 100+ nationwide sales team with strong dealer relationships
- Tangible book value at 12/31 ~\$143M

carstory business

Industry leading data, AI and technology

- Acquired by Vroom in 2021
- 18+ years of automotive vehicle history
- Extensive patent portfolio, including 29 issued or allowed and 7 pending patents
- Website conversion expertise
- Data science and analytics
- AI and ML models for vehicle pricing, similarity and imaging processing
- Major financial institution customers, dealers and retail auto service providers
- Vehicle acquisition and pricing product suite for dealers
- Consumer mobile apps with full-featured marketplace and augmented reality shopping experience

vroom assets

Automotive eCommerce platform

- eCommerce used vehicle platform
- Predictive price and P&L models
- Consumer and B2B Inventory acquisition
- Consumer shopping solution
- Self-service checkout
- Consumer transaction hub deal status, pending action items, delivery and registration tracking
- Delivery and logistics solution with integrated tools for seamless driveway experiences
- Patent-pending titling, registration and document platform
- Proprietary document processing pipeline for automated contracting
- Payment integrations for credit card, ACH, debit and wire transfer payments
- Internal sales-enablement platform to guide sales and support agents on financing terms and approval probabilities



uacc key financial statement items

<i>Dollars in thousands</i>						
	2019	2020	2021	2022	2023 ⁽¹⁾	
Total interest income	\$ 153,198	\$ 160,458	\$ 162,423	\$ 106,808	\$ 181,837	
Net interest income	131,979	141,490	147,711	95,362	137,825	
Securitization gain	-	-	-	45,999	-	
Operating Expenses	(51,814)	(49,704)	(58,020)	(69,908)	(84,654)	
Other	(3,570)	(2,324)	(1,160)	(42,307) ⁽²⁾	(17,631) ⁽²⁾	
Credit losses	(62,971) ⁽³⁾	(73,130) ⁽³⁾	(37,622) ⁽³⁾	(41,875) ⁽⁴⁾	(76,709) ⁽⁴⁾	
Pre-tax net income / (loss)	13,624	16,332	50,909	(12,729)	(41,169)	
- Depreciation expense	(1,247)	(1,367)	(1,687)	(1,708)	(1,856)	
- Amortization expense	-	-	-	(19,073)	(20,807)	
- Goodwill impairment	-	-	-	(42,887)	-	
- Interest expense	(6,020)	(6,225)	(3,658)	(7,049)	(21,595)	
- Interest income	868	137	8	849	2,044	
Adjusted EBITDA	\$ 20,023	\$ 23,787	\$ 56,247	\$ 57,139	\$ 1,044	
Cash and cash equivalents	\$ 4,495	\$ 4,039	\$ 3,556	\$ 6,278	\$ 13,172	
Gross Serviced Portfolio	584,362	551,560	636,392	973,155	1,097,525	
Tangible net worth⁽⁵⁾	62,278	75,197	113,662	160,402	143,616	

(1) Unaudited

(2) Includes goodwill impairment and amortization of acquired intangible assets

(3) Credit losses accounted for under Allowance for Loan and Lease Losses (ALLL) accounting standard

(4) Credit losses accounted under ASC 820 "Fair Value Measurements"

(5) Per Audited Financial Statements, except for 2023, which is unaudited

uacc was run independently since acquisition with minimal integration

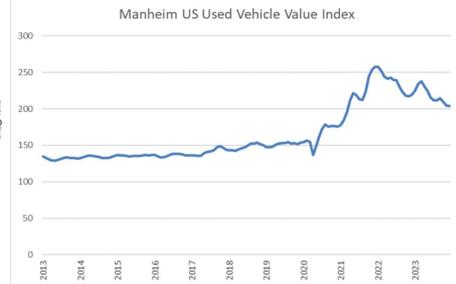
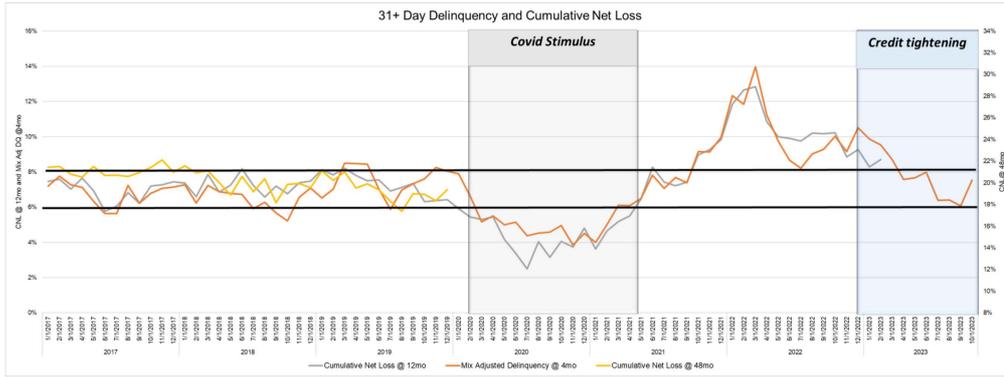


key balance sheet items

	As of December 31, 2023				
	Vroom Operations	UACC	UACC 2022-2 Securitization ⁽¹⁾	Cardory, Parent & Intercompany	Total
ASSETS					
Current Assets:					
Cash and cash equivalents	\$ —	\$ 13,172	\$ —	\$ 122,413	\$ 135,585
Restricted cash (including restricted cash of consolidated VIEs of \$49.1 million and \$24.7 million, respectively)	22,803	39,771	9,375	1,285	73,234
Accounts receivable, net of allowance of \$11.2 million and \$21.5 million, respectively	4,413	3,901	—	824	9,139
Intercompany receivable	23,372	4,834	—	(28,206)	—
Finance receivables at fair value (including finance receivables of consolidated VIEs of \$11.8 million and \$11.5 million, respectively)	—	11,011	1,490	—	12,501
Finance receivables held for sale, net (including finance receivables of consolidated VIEs of \$457.2 million and \$305.9 million, respectively)	—	516,746	—	(13,200)	503,546
Intercompany finance receivable held for sale dealer discount	—	(12,616)	—	12,616	—
Inventory	163,250	—	—	—	163,250
Beneficial interests in securitizations	—	4,485	—	—	4,485
Prepaid expenses and other current assets (including other current assets of consolidated VIEs of \$25.2 million and \$11.7 million, respectively)	18,633	20,592	4,463	7,211	50,899
Total current assets	232,472	601,896	15,328	102,944	952,638
Finance receivables at fair value (including finance receivables of consolidated VIEs of \$329.6 million and \$119.6 million, respectively)	—	228,471	110,253	(2,555)	336,169
Intercompany finance receivable at fair value dealer discount	—	(1,984)	—	1,984	—
Property and equipment, net	19,150	4,629	—	363	24,132
Intangible assets, net	—	116,120	—	15,772	131,892
Operating lease right-of-use assets	—	7,063	—	—	7,063
Other assets (including other assets of consolidated VIEs of \$1.8 million and \$0 million, respectively)	19,201	3,783	—	533	23,517
Total assets	\$ 270,823	\$ 959,977	\$ 125,581	\$ 119,042	\$ 1,475,422
LIABILITIES AND STOCKHOLDERS' EQUITY					
Current Liabilities:					
Accounts payable	\$ 18,908	\$ 7,641	\$ —	\$ 213	\$ 26,762
Accrued expenses (including accrued expenses of consolidated VIEs of \$4.0 million and \$1.5 million, respectively)	36,858	14,801	523	270	52,452
Vehicle floorplan	151,178	—	—	—	151,178
Intercompany payable	5,839	1,505	—	(7,344)	—
Warehouse credit facilities of consolidated VIEs	—	421,268	—	—	421,268
Current portion of long-term debt (including current portion of securitization debt of consolidated VIEs at fair value of \$163.5 million and \$47.2 million, respectively)	—	126,951	45,459	—	172,410
Deferred revenue	14,013	—	—	12	14,025
Operating lease liabilities, current	7,912	825	—	—	8,737
Other current liabilities	8,580	1,394	—	—	9,974
Total current liabilities	243,287	574,385	45,982	(6,849)	856,805
Long-term debt, net of current portion (including securitization debt of consolidated VIEs of \$150.6 million and \$32.6 million at fair value, respectively)	—	95,423	71,950	286,800	454,173
Deferred Tax Liability	(23,855)	16,849	—	6,906	—
Operating lease liabilities, excluding current portion	18,222	6,961	—	—	25,183
Other long-term liabilities (including other long-term liabilities of consolidated VIEs of \$10.4 million and \$7.4 million, respectively)	2,938	13,068	1,103	—	17,109
Total liabilities	240,593	706,785	119,035	286,857	1,353,271
Commitments and contingencies (Note 14)					
Stockholders' equity:					
Investment in subs	1,699,917	311,816	6,546	(2,018,279)	—
Common stock \$0.001 par value; 500,000,000 shares authorized as of December 31, 2023 and 2022, 1,791,296 and 1,727,525 shares issued and outstanding as of December 31, 2023 and 2022, respectively	—	—	—	2	2
Additional paid-in capital	3,679	—	—	2,084,701	2,088,381
Accumulated deficit	(1,673,368)	(58,624)	—	(234,239)	(1,966,232)
Total stockholders' equity	30,228	253,192	6,546	(167,815)	122,151
Total liabilities and stockholders' equity	\$ 270,823	\$ 959,977	\$ 125,581	\$ 119,042	\$ 1,475,422

⁽¹⁾ Due to the increased loss severity, UACC elected to waive monthly servicing fees related to the 2022-2 securitization transaction in the first quarter of 2023. The waiver of monthly servicing fees related to the 2022-2 securitization transaction resulted in consolidation of the related finance receivables and securitization debt in our financial statements.

uacc performance trends



- **internal analytics suggest that 31+ day delinquency rate for 4 month seasoned pools is correlated with 12-month cumulative net loss rate, which is correlated to the 48-month cumulative net loss rate, which is correlated to the final cumulative net loss rate**
- **pre-2020, uacc realized a tight band of performance**
- **in 2020 and into 2021, covid related stimulus and used vehicle appreciation resulted in significantly lower delinquencies and subsequent losses**
- **in late 2022 and 2023, delinquencies and loss rates rose as a result of higher ltvs and used vehicle depreciation**
- **in late 2022 and early 2023, we implemented changes to our credit program, tightening credit, which has returned our delinquencies and expected portfolio performance on those vintages to normalized levels**
- **originations from mid-2021 to mid-2022 generally are concentrated in securitizations in which we sold residual certificates, reducing the credit risk for uacc earnings**

early indications of impact of credit changes implemented in late 2022 / early 2023 appear positive



vroom

Appendix



reconciliation of non-gaap financial measures

EBITDA, Adjusted EBITDA, Adjusted EBITDA excluding non-recurring costs to address operational and customer experience issues, Adjusted EBITDA excluding securitization gain and Adjusted EBITDA excluding securitization gain and non-recurring costs to address operational and customer experience issues

We calculate EBITDA as net loss before interest expense, interest income, income tax expense and depreciation and amortization expense. We calculate Adjusted EBITDA as EBITDA adjusted to exclude severance costs, gain on debt extinguishment, goodwill impairment charge, realignment costs, acceleration of non-cash stock-based compensation, severe weather-related costs, long-lived asset impairments, and acquisition related costs. Changes in fair value of financial instruments can fluctuate significantly from period to period and were previously related primarily to historical finance receivables and debt that have been securitized, and were acquired on February 1, 2022 from UACC. As a result of current market conditions, the financial instruments related to the 2022-2 and 2023-1 securitization transactions are recognized on balance-sheet and accounted for under the fair value option. As a result, the majority of our finance receivables are now carried at fair value and a significant portion of the risk of loss associated with these finance receivables have been retained by UACC. We therefore have determined we will no longer make any adjustments for such fluctuations in fair value to our Adjusted EBITDA results. We have recast the prior periods presented to conform to current period presentation. We may account for future securitizations as on balance sheet transactions depending on market conditions.

We calculate Adjusted EBITDA excluding non-recurring costs to address operational and customer experience issues as Adjusted EBITDA adjusted to exclude the non-recurring costs incurred to address operational and customer experience issues, including rental cars for our customers and legal settlements with customers and state DMVs. We calculate Adjusted EBITDA excluding securitization gain as Adjusted EBITDA adjusted to exclude the securitization gain from the sale of UACC's finance receivables, and believe that it provides a useful perspective on the underlying operating results and trends and a means to compare our period-over-period results. We calculate Adjusted EBITDA excluding securitization gain and non-recurring costs to address operational and customer experience issues as Adjusted EBITDA adjusted to exclude the securitization gain from the sale of UACC's finance receivables and the non-recurring costs incurred to address operational and customer experience issues. The following table presents a reconciliation of EBITDA, Adjusted EBITDA, Adjusted EBITDA excluding securitization gain, and Adjusted EBITDA excluding securitization gain and non-recurring costs to address operational and customer experience issues to net loss, which is the most directly comparable U.S. GAAP measure.

	Three Months Ended December 31, 2023	Three Months Ended September 30, 2023	Three Months Ended June 30, 2023	Three Months Ended March 31, 2023	Three Months Ended December 31, 2022	Three Months Ended September 30, 2022	Three Months Ended June 30, 2022	Three Months Ended March 31, 2022
	(in thousands)							
Net loss	\$ (141,321)	\$ (82,857)	\$ (66,318)	\$ (75,044)	\$ 24,765	\$ (51,127)	\$ (115,089)	\$ (310,459)
Adjusted to exclude the following:								
Interest expense	14,530	12,058	8,938	9,919	12,076	9,704	9,533	9,380
Interest income	(4,789)	(5,506)	(4,921)	(5,942)	(6,372)	(5,104)	(3,935)	(3,952)
Provision (benefit) for income taxes	(303)	260	385	273	2,405	899	256	(23,240)
Depreciation and amortization	11,055	11,248	10,536	10,637	10,702	9,995	10,115	7,895
EBITDA	\$ (120,828)	\$ (64,797)	\$ (51,380)	\$ (60,157)	\$ 43,576	\$ (35,633)	\$ (99,120)	\$ (320,376)
Severance costs	\$ 48	\$ 274	\$ 2,277	\$ 4,104	\$ —	\$ —	\$ —	\$ —
Gain on debt extinguishment	(18,238)	—	(10,931)	(8,709)	(126,767)	(37,917)	—	—
Goodwill impairment charge	—	—	—	—	—	—	—	201,703
Realignment costs	—	—	—	—	2,253	3,243	9,529	—
Acceleration of non-cash stock-based compensation	—	—	—	—	2,439	—	—	—
Hail storm costs	—	—	2,353	—	—	—	—	—
Long-lived asset impairment charges	47,396	—	1,352	—	3,679	—	2,127	—
Acquisition related costs	—	—	—	—	—	—	—	5,653
Other	—	—	—	—	—	—	—	—
Adjusted EBITDA	\$ (91,622)	\$ (64,523)	\$ (56,329)	\$ (64,762)	\$ (74,820)	\$ (70,307)	\$ (87,464)	\$ (113,020)
Non-recurring costs to address operational and customer experience issues	\$ 3,247	\$ 32	\$ 126	\$ 659	\$ 374	\$ 15,785	\$ 8,274	\$ 1,000
Adjusted EBITDA excluding non-recurring costs to address operational and customer experience issues	\$ (88,375)	\$ (64,491)	\$ (56,203)	\$ (64,103)	\$ (74,446)	\$ (54,522)	\$ (79,190)	\$ (112,020)
Securitization gain	\$ —	\$ —	\$ —	\$ —	\$ —	\$ (15,972)	\$ —	\$ (29,617)
Adjusted EBITDA excluding securitization gain	\$ (91,622)	\$ (64,523)	\$ (56,329)	\$ (64,762)	\$ (74,820)	\$ (68,279)	\$ (87,464)	\$ (142,637)
Adjusted EBITDA excluding securitization gain and non-recurring costs to address operational and customer experience issues	\$ (88,375)	\$ (64,491)	\$ (56,203)	\$ (64,103)	\$ (74,446)	\$ (70,494)	\$ (79,190)	\$ (141,637)



reconciliation of non-gaap financial measures (continued)

Adjusted SG&A

We calculate adjusted selling, general & administrative expenses as selling, general & administrative expenses adjusted to exclude acquisition related costs, severance costs, non-recurring costs to address operational and customer experience issues, UACC selling, general & administrative expenses, realignment costs, acceleration of non-cash stock-based compensation, and other costs. The following table presents a reconciliation of adjusted selling, general & administrative expenses to selling, general & administrative expenses, which is the most directly comparable U.S. GAAP measure:

	Three Months Ended December 31, 2023	Three Months Ended September 30, 2023	Three Months Ended June 30, 2023	Three Months Ended March 31, 2023	Three Months Ended December 31, 2022	Three Months Ended September 30, 2022	Three Months Ended June 30, 2022	Three Months Ended March 31, 2022
	(in thousands)							
Total selling, general & administrative expenses	\$ 77,579	\$ 79,586	\$ 86,955	\$ 96,537	\$ 90,760	\$ 134,643	\$ 152,990	\$ 187,994
Adjusted to exclude the following:								
Acquisition related costs	—	—	—	—	—	—	—	5,653
Severance costs	48	274	2,277	4,104	—	—	—	—
Non-recurring costs to address operational and customer experience issues	3,248	32	126	659	1,867	15,785	8,274	1,000
UACC selling, general & administrative expenses	20,790	18,186	20,351	25,327	19,108	18,012	16,646	10,557
Realignment costs	—	—	—	—	187	2,226	6,122	—
Acceleration of non-cash stock-based compensation	—	—	—	—	2,439	—	—	—
Other	—	—	—	—	—	—	2,127	—
Adjusted selling, general & administrative expenses	\$ 53,493	\$ 61,094	\$ 64,201	\$ 66,447	\$ 67,159	\$ 98,620	\$ 119,821	\$ 170,784

uacc financial statements reconciliation to consolidated financials

For year ended December 31, 2022

Dollars in thousands

	UACC standalone financial information <i>Slide 10</i>	Predecessor January 1-January 31 2022	UACC Intercompany Eliminations	Vroom*	Consolidated
Total interest income	\$ 106,808	\$ (14,199)	\$ (90)	\$	\$ 92,519
Net interest income	95,362	(13,009)	(90)		82,263
Securitization gain	45,999		(410)		45,589
Credit losses	(41,875)	4,517	(5,064)	(759)	(43,181)
Pre-tax net income / (loss)	(12,729)	(3,465)	(6,204)	(449,192)	(471,590)
- Depreciation expense	(1,708)	147		(11,858)	(13,419)
- Amortization expense	(19,073)			(6,215)	(25,288)
- Non-recurring items				135,761	135,761
- Goodwill impairment	(42,887)			(158,816)	(201,703)
- Interest expense	(7,049)	433		(34,077)	(40,693)
- Interest income	849			18,514	19,363
Adjusted EBITDA	\$ 57,139	\$ (4,045)	\$ (6,204)	\$ (392,501)	\$ (345,611)

*Vroom balances are net of intercompany eliminations

uacc financial statements reconciliation to consolidated financials

For year ended December 31, 2023

Dollars in thousands

	UACC standalone		UACC Intercompany		
	financial information		Eliminations	Vroom*	Consolidated
	Slide 10				
Total interest income	\$ 181,837	\$	(1,312)		\$ 180,525
Net interest income	137,825		(1,312)		136,513
Credit losses	(76,709)		(16,396)	(15,184)	(108,289)
Pre-tax net income / (loss)	(41,169)		(17,708)	(306,048)	(364,925)
- Depreciation expense	(1,856)			(14,601)	(16,457)
- Amortization expense	(20,807)			(6,213)	(27,020)
- Non-recurring items				(19,926)	(19,926)
- Interest expense	(21,595)			(23,850)	(45,445)
- Interest income	2,044			19,114	21,158
Adjusted EBITDA	\$ 1,044	\$	(17,708)	\$ (260,572)	\$ (277,236)

*Vroom balances are net of intercompany eliminations

thank you

